

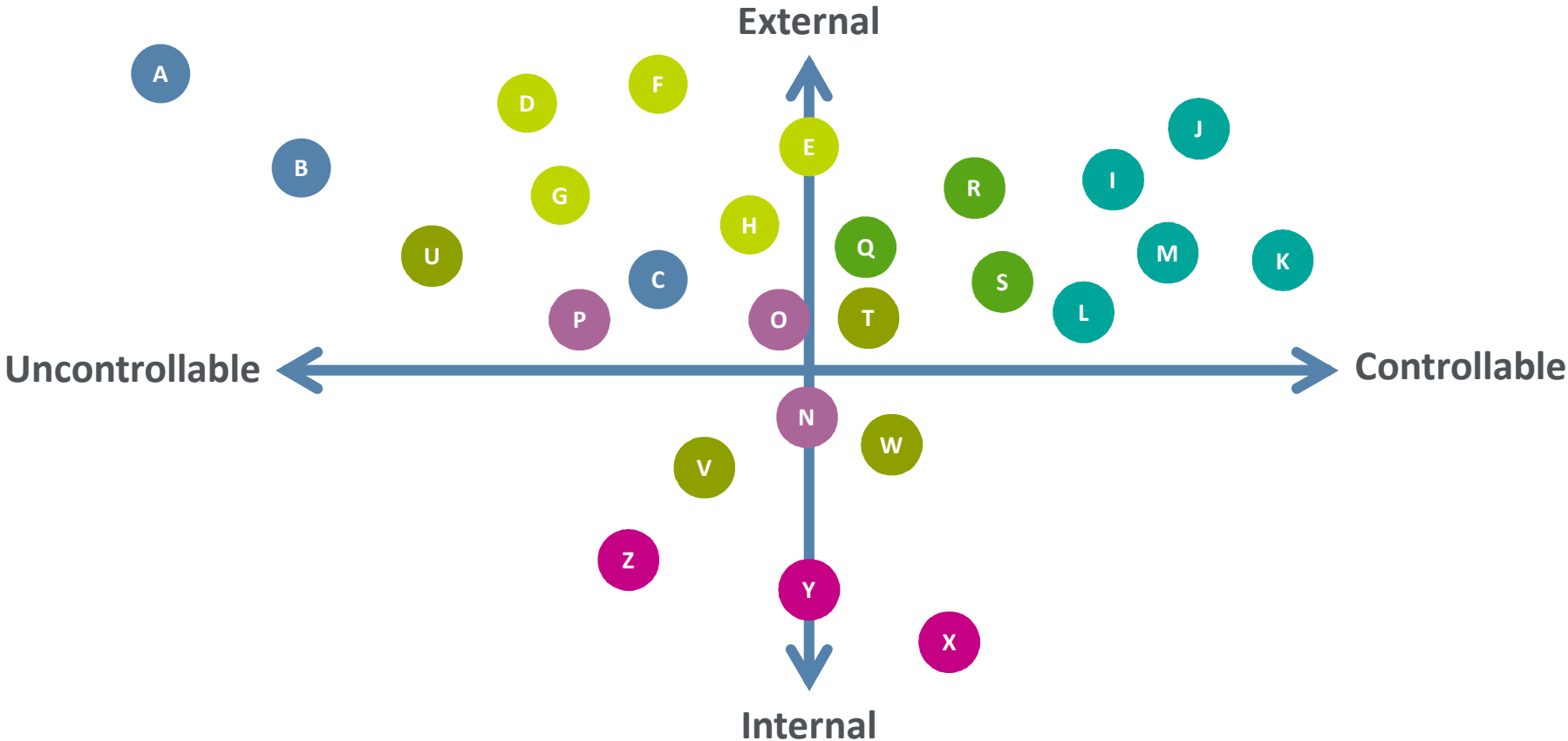
Hogan
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A Guide to Key Supply Chain Risks

Supply Chain Risk Map

Supply Chain Risk Map



A	War, terrorism or other civil or military conflict
B	Commodity or energy price shocks
C	Logistics/transportation issues
D	Exchange rates
E	Change in regulatory environment
F	Performance issues in the upstream supply chain (excluding immediate supplier)
G	Solvency issues in the upstream supply chain (excluding immediate supplier)
H	Reputational damage
I	Supplier failure to supply
J	Supplier provides substandard products
K	Supplier provides substandard products
L	Supplier solvency/stability
M	Supplier competence and preparedness

N	Tax inefficiency
O	Competitor collusion
P	Lose control of product/copycats
Q	Misalignment between suppliers
R	Poor contract and relationship management
S	Supply Chain Management overhead and distraction
T	Uncompetitive pricing
U	Demand shocks
V	Failure to keep pace with own market evolution/Product obsolescence
W	Quality of requirements/specification
X	Catastrophic Internal Event (e.g. fire, "key man" death)
Y	Own Infrastructure
Z	Own Staff Issues